

# David J. Kappos

PARTNER, CORPORATE

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David J. Kappos is Co-Chair of the Intellectual Property Practice. He is widely recognized as one of the world's foremost leaders in the field of intellectual property, including intellectual property management and strategy, the development of global intellectual property norms, laws and practices as well as commercialization and enforcement of innovation-based assets. Mr. Kappos supports Cravath's clients with a wide range of their most complex intellectual property issues, including those pertaining to blockchain, cryptoassets and fintech, as well as cybersecurity and data privacy.

From August 2009 to January 2013, Mr. Kappos served as Under Secretary of Commerce and Director of the United States Patent and Trademark Office (USPTO). In that role, he advised the President, the Secretary of Commerce and the Administration on intellectual property policy matters. As Director of the USPTO, he led the

Agency in dramatically re-engineering its entire management and operational systems as well as its engagement with the global innovation community. He was instrumental in achieving the greatest legislative reform of the U.S. patent system in generations through passage and implementation of the Leahy-Smith America Invents Act, signed into law by President Obama in September 2011.

Prior to leading the USPTO, Mr. Kappos held several executive posts in the legal department of IBM, including litigation counsel, Asia Pacific IP counsel and, from 2003 to 2009, Vice President and Chief Intellectual Property Lawyer responsible for all patent, trademark, copyright and trade secret matters worldwide.

Mr. Kappos's notable matters include representing:

- Disney in its \$85 billion acquisition of 21st Century Fox;
- Mylan in its \$50 billion combination with Upjohn, a division of Pfizer, to form Viatris, and Viatris in its divestitures totaling \$6.94 billion in value, including the \$3.335 billion combination of its biosimilars portfolio with Biocon Biologics and the divestitures of its Over-the-Counter, Women's Healthcare and Active Pharmaceutical Ingredients businesses, and in its global research and development collaboration with Idorsia;
- AerCap in its \$30 billion acquisition of GE Capital Aviation Services from General Electric;
- Paramount's special committee in the pending \$28 billion merger with Skydance;
- Amazon in its \$8.45 billion acquisition of MGM;
- Brookfield Renewable in its strategic partnership with Cameco to acquire Westinghouse for \$8 billion;
- Illumina in its \$8 billion acquisition and subsequent spin-off of GRAIL and its co-development agreement with SomaLogic;
- Biogen in its \$7.3 billion acquisition of Reata Pharmaceuticals, its \$1.25 billion settlement and license agreement with Forward Pharma, the expansion of its existing agreement with Eisai to jointly develop and commercialize investigational Alzheimer's disease treatments and its strategic collaboration agreement with Skyhawk;
- AmerisourceBergen in its \$6.5 billion acquisition of Walgreens' Alliance Healthcare businesses;
- Johnson & Johnson in the separation of Kenvue and its \$6.5 billion acquisition of Momenta;
- Scientific Games in the \$6.05 billion sale of SG Lottery to Brookfield;
- The Snyder family in the \$6.05 billion sale of the NFL's Washington Commanders to a partnership led by Josh Harris;
- HCSC in its \$3.3 billion acquisition of Cigna's Medicare businesses and CareAllies;

- Roivant Sciences in its \$3 billion Strategic Alliance with Sumitomo Dainippon Pharma;
- The Aquarion Water Authority in its pending \$2.4 billion acquisition of Aquarion Water Company from Eversource Energy;
- Prosus in its \$1.8 billion acquisition of Stack Overflow;
- Bridge Investment Group's special committee in the pending \$1.5 billion acquisition by Apollo;
- DMGT in the £1.425 billion sale of RMS to Moody's;
- Paragon 28 in its \$1.2 billion acquisition by Zimmer Biomet;
- Light & Wonder in its pending \$850 million acquisition of Grover Charitable Gaming;
- Hasbro in the \$500 million sale of its eOne Film and TV Business to Lionsgate and in the \$385 million sale of eOne Music to Blackstone:
- Technicolor in the \$475 million sale of its Patent Licensing business to InterDigital;
- WiseTech Global in its \$414 million acquisition of Blume Global from funds managed by Apollo and EQT and its \$230 million acquisition of Envase Technologies from Firmament;
- ZimVie in the pending \$375 million sale of its spine business to H.I.G. Capital;
- Robinhood in its IPO and its \$300 million acquisition of TradePMR;
- Aramex in its \$265 million acquisition of MyUS;
- DRI Capital in the acquisition of a synthetic royalty interest in the worldwide sales of sebetralstat and related
  equity investment in KalVista Pharmaceuticals, the acquisition from Editas Medicine of payment streams based
  on the Cas9 gene-editing technology for CASGEVY, its acquisition of a royalty interest in Orserdu from Eisai, its
  acquisition of a second royalty interest in Orserdu from Radius Health and the \$210 million sale of its TZIELD
  royalty interest to Sanofi;
- Ashland in the sale of its nutraceuticals business to Turnspire Capital Partners;
- Blue Current in its investment from Koch Strategic Platforms;
- CardWorks in its acquisition of Ally's credit card business;
- Just Eat Takeaway.com in the sale of Grubhub to Wonder;

- Montana Technologies in its joint venture with GE Vernova;
- Pitney Bowes in the sale of Borderfree to Global-e;
- Qualcomm in the commercial terms of its settlement of global litigation with Apple, including a global six-year patent license agreement and a multiyear chipset supply agreement;
- Quibi in its sale to Roku;
- RedHill Biopharma in its acquisition of Movantik from AstraZeneca and in its agreement with HealthCare Royalty to extinguish its debt obligations in exchange for Movantik;
- RELX Group in its acquisition of Interfolio; and
- Taro in its acquisition of Alchemee, formerly The Proactiv Company, from Galderma.

Mr. Kappos has received numerous accolades for his contributions to the field of intellectual property, including, among others, the 2014 Global Agenda Council Vision Award for the Intellectual Property Council's pro bono initiative from the World Economic Forum, the 2014 Jefferson Medal from the New Jersey Intellectual Property Law Association (NJIPLA), the 2013 Board of Director's Excellence Award from the American Intellectual Property Law Association (AIPLA), the 2013 Champion of Intellectual Property Award from the District of Columbia Bar Association and the 2013 North America Government Leadership Award from Semiconductor Equipment and Materials International (SEMI). He was also honored as the inaugural recipient of IPWatchdog's Paul Michel Award in 2021. Mr. Kappos was named one of the "Top 25 Icons of IP" by Law360, one of the "50 Most Influential People in Intellectual Property" and the "Outstanding Practitioner of the Year in IP Transactions" by Managing IP, one of the "Top 50 Intellectual Property Trailblazers & Pioneers" and one of the "100 Most Influential Lawyers in America" by The National Law Journal, "Intellectual Property Professional of the Year" by the Intellectual Property Owners Association and inducted into the Intellectual Property Hall of Fame by Intellectual Asset Management Magazine in 2012. Mr. Kappos was also recognized as a leading lawyer by IAM Global Leaders, IAM Strategy 300, IAM Patent 1000, World IP Review, The Legal 500 US, Who's Who Legal: Patents, LMG Life Sciences, Lawdragon, Super Lawyers and The Best Lawyers in America. He is a frequent speaker and has authored many published articles on various intellectual property, innovation and leadership topics.

Mr. Kappos serves on the Boards of Directors of the Partnership for Public Service, the Center for Global Enterprise and the Intellectual Property Owners Education Foundation and on the Advisory Board for C-IP<sup>2</sup>. He is the Chair of the Advisory Council of the Naples Roundtable and is a Co-Chair of the Best Practices in Intellectual Property Conference. He is also an Adjunct Professor at Cornell Law School, where he co-teaches a class entitled "High Growth Transactions."

Mr. Kappos was born in Palos Verdes, California. He received a B.S. *summa cum laude* in Electrical and Computer Engineering from the University of California, Davis in 1983 and a J.D. from the University of California, Berkeley in 1990.

#### **EDUCATION**

- J.D., 1990, University of California, Berkeley, School of Law
- B.S., 1983, University of California, Davis summa cum laude

#### **ADMITTED IN**

- New York
- California
- District of Columbia

#### PROFESSIONAL AFFILIATIONS

International Bar Association

Intellectual Property and Entertainment Law Committee

American Intellectual Property Law Association

Amicus Committee

Intellectual Property Owners Association

Emeritus Committee

#### ORGANIZATIONS

Best Practices in Intellectual Property Conference

Co-Chair

Center for Global Enterprise

Board of Directors

Center for Intellectual Property x Innovation Policy (C-IP<sup>2</sup>)

Advisory Board

Intellectual Property Owners Educational Foundation

Board of Directors

Partnership for Public Service

Board of Directors

World Economic Forum's Global Agenda Council on the Economics of Innovation

Chair, 2014-2016

#### Naples Roundtable

Chair of the Advisory Council

#### RANKINGS

#### Best Lawyers in America

- Biotechnology and Life Sciences Practice (2025, 2024)
- Patent Law (2025-2017)
- Patent Law: Lawyer of the Year New York City (2024)

#### Euromoney Legal Media Group

- LMG Life Sciences Star Patent Strategy & Management (2024-2021)
- LMG Life Sciences Awards Patent Strategy Attorney of the Year New York (2022)

#### Intellectual Asset Management

- IP Hall of Fame (2012)
- IAM Global Leaders (2025-2019)
- IAM Strategy 300 The World's Leading IP Strategists (2024-2014)
- IAM Patent 1000: The World's Leading Patent Practitioners (2024-2014)

#### Law360

Top 25 Icons of IP (2016)

#### Lawdragon

- 500 Leading Global Cyber Lawyers (2025, 2024)
- 500 Leading Lawyers in America (2018-2013)
- Hall of Fame (2019)

#### The Legal 500 US

- Fintech (2024-2019)
- Litigation: Trade Secrets (2014)
- Patent Litigation: Full Coverage (2019, 2018, 2016, 2014)
- Technology Transactions (2024-2013)
- Telecoms and Broadcast: Transactions (2014)

#### Managing Intellectual Property

- Outstanding Practitioner of the Year: IP Transactions (2020)
- The 50 Most Influential People in IP (2012)

#### The National Law Journal

- The 100 Most Influential Lawyers in America (2013)
- Top 50 Intellectual Property Trailblazers & Pioneers (2014)

#### Super Lawyers - New York

Intellectual Property (2024-2014)

#### Who's Who Legal

- Fintech & Blockchain (2023)
- IP Patents (2023-2014)

#### World IP Review

WIPR Leaders (2019-2016)

Board of Director's Excellence Award, American Intellectual Property Law Association (AIPLA), 2013
Champion of Intellectual Property Award, District of Columbia Bar Association, 2013
IP Professional of the Year Award, Intellectual Property Owners Association, 2011
Jefferson Medal, New Jersey Intellectual Property Law Association (NJIPLA), 2014
Law360 Distinguished Legal Writing Award, The Burton Awards, 2018
North America Government Leadership Award, Semiconductor Equipment and Materials International (SEMI), 2013

Paul Michel Award, IPWatchdog, 2021



Teresa "Terry" Rea is a consultant with Rea Consulting LLC. She is an expert on patent practice and prosecution and has testified on many matters. Ms. Rea also consults on IP strategy. She was previously a partner in the Intellectual Property Group of Crowell & Moring LLP in their Washington, DC office and was a director with C&M International, Ltd., the international trade and investment consulting firm affiliated with Crowell. Prior to joining Crowell, Ms. Rea served as Acting Under Secretary of Commerce for Intellectual Property, and Acting Director of the U.S. Patent and Trademark Office (USPTO). She worked for Ethyl Corporation from 1980 through 1984. Ms. Rea is the former president of the American Intellectual Property Law Association (AIPLA) and a past president of the National Inventors Hall of Fame. She is a licensed pharmacist. Ms. Rea obtained her Juris Doctor degree from Wayne State University and her Bachelor of Science degree from the University of Michigan. She was an active member of the Sedona Conference for seven years. Managing IP identified her as one of the Top 50 Most Influential People in Intellectual Property (2013). IAM Strategy 300 selected her as one of the World's Leading IP Strategists (2015). Ms. Rea was also named one of Law360's Top 25 Icons of IP (2016). In 2018, she received the Patent and Trademark Office Society's Pasquale J. Federico Memorial Award in recognition of her outstanding contributions to the patent and trademark systems of the United States. Ms. Rea has also been recognized for the last 15 years in the Best Lawyers in America in the Biotechnology and Life Sciences Practice.



Jamie L. Simpson is the Chief Policy Officer and Counsel at C4IP (the Council for Innovation Promotion), a non-profit organization dedicated to promoting strong intellectual property policy to advance prosperity and well-being for people everywhere. She was previously the Chief Counsel for the U.S. House Judiciary Subcommittee on Courts, Intellectual Property, and the Internet and a counsel, on detail, to the U.S. Senate Judiciary Committee where she advised on IP policy. She served as a Senior Advisor to the Director of the USPTO, providing input on pending legislation, Congressional testimony, and USPTO initiatives. Ms. Simpson started at the USPTO as an Associate Solicitor, where she briefed and argued appeals before the Federal Circuit and helped to inform agency policy on patent issues. Earlier in her career, she litigated patent and contract disputes in private practice and was a clerk on the Federal Circuit. She holds a B.A. in biochemistry from Harvard College, a J.D. from Harvard Law School, and a master's in public policy from the London School of Economics.

# Law Offices of Kenneth R. Adamo

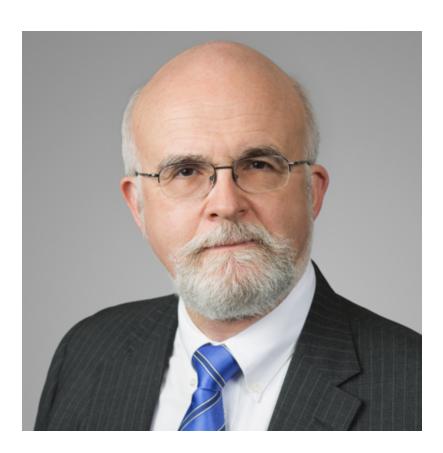
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- Intellectual Property (IP) Trials
- Post Grant Proceedings
- ADR Law



## **Overview**

Ken has extensive trial experience as lead counsel in jury and nonjury cases before state and federal courts and before the United States International Trade Commission, as well as *ex parte* and post-grant PTAB experience in the U.S. Patent and Trademark Office. He has had substantial experience as lead counsel in arbitrations and other alternative dispute resolution proceedings, and actively practices before the U.S. Court of Appeals for the Federal Circuit, having appeared in over 45 appeals to date.

In 2011, Ken was named to *IAM Patent Litigation 250 - The World's Leading Patent Litigators*, ranked as a top attorney in the "Individuals - U.S. International Trade Commission," and, as a Band 1 lawyer in "Individuals - Illinois" and "Individuals - National" categories. He was recognized as a "true leader and luminary trial lawyer" who is "sharp and extremely effective both in federal district court litigation and before the ITC." In 2012, in *IAM's The World's Leading Patent Practitioners 1000*, he was again named a top attorney in Individuals - US

International Trade Commission, and was named to Gold Band Individuals - Litigation in Illinois. In 2013, he continued in the *IAM 1000* publication as a Gold Band Individual - Litigation in Illinois, being described as "a 'brash and bold winner' who secures superb results for clients." In 2014 and 2015, Ken maintained those rankings (as he did through 2019), with *IAM* saying he's a "Nationally renowned trial lawyer . . . [who] has a tremendous amount of energy and is a commanding presence in the courtroom" and "is a polished trial lawyer with extensive district court, ITC, appellate, alternative forum and Patent Trial and Appeal Board (PTAB) experience." In 2016, IAM noted that "You can't be too dazzled by the depth and strength of the firm's bench of first-chair trial lawyers. Ken Adamo is another big name in the group; he litigates high-stakes cases across the IP spectrum and excels at all levels and in all forums, including the ITC and PTAB".

IAM 1000 - The World's Leading Patent Professionals 2017, named Ken as a best-in-class advocate: "Ken practiced patent litigation well before it came into vogue, and has unrivalled experience and a rare depth of substantive patent law knowledge. He takes the time to get to know your business and goals, and will protect your interests zealously. He does a good job training and developing new talent for the next generation of representation for his clients - a lot of senior lawyers take their eye off that particular ball, but not Ken."

Among his peers, he is lauded as a "laser-focused, high-energy lawyer who does an awful lot of work without ever getting flustered." In *IAM 1000 - The World's Leading Patent Professionals 2018/2019*, Ken was again praised for his courtroom practice: "[Ken] Adamo's name resonates with the business elite, not only because of its synonymy with trial and appellate excellence, but also its association with integrity, commercial expertise and encyclopedic patent law knowledge." In 2019, *IAM* said, "Stationed in Chicago are several major leaguers including... [Ken Adamo], a thought leader who knows where patent law has been and where it is heading and a [sxxxxhuman] trial and appellate lawyer to boot."

The International Who's Who of Business Lawyers: Patents 2013 named him one of its most highly regarded individuals, calling Ken "'unparalleled' in patent litigation." Who's Who Legal Patents 2014, 2015, and 2016, named him as one of its Most Highly Regarded Individuals, saying that "the 'phenomenal' Kenneth Adamo . . . is widely acknowledged as a 'frontrunner' of US patent litigation. He regularly appears as lead counsel before state and federal courts and before the International Trade Commission, and recently acted in high profile infringement cases for clients including IBM, Samsung . . ."

IP Stars Illinois 2017 noted that a peer said that Ken is "a very strong patent litigator and very good in the courtroom," adding that "even though he has a New York lawyer personality, he does well in the East Texas courtroom," and, further, that he is "very strategic in how he approaches cases and has a good understanding of the technology so it's easy for him to simplify."

The 2017 edition of *Chambers USA*, *America's Leading Lawyers for Business*, ranked Ken Band 1 - Leading Individuals - Intellectual Property in Illinois for the seventh consecutive year, noting that he is "incredibly seasoned, very experienced," and "has an encyclopaedic understanding of patent law." The 2019 edition repeated that ranking for the ninth consecutive year, with sources describing him as "one of the best patent trial lawyers in the U.S." In *Chambers Global, The World's Leading Lawyers for Business 2016*, sources said that Ken "brings an incredible understanding of the law and a depth of experience that few, if any, other practitioners can offer." In 2010, *Chambers* ranked Ken as a Star Performer in Ohio and Band 1 in Texas, with clients remarking that he "has unparalleled stature as a patent litigator and is 'incredibly smart with a strong presence that makes him very persuasive to a judge and jury." "He's got the energy, the eye for detail and the courtroom presence - he's just a superb trial lawyer."

Recent major representations in intellectual property litigation as lead counsel include U.S. federal court and ITC cases for Citicorp, CQG, IBM, JP Morgan Chase, MediaTek, Procter & Gamble, Otter Products, Samsung, TEL, Texas Instruments, TSMC, and Xilinx.

### **Experience**

To view Significant Lead Trial Counsel Representations, please click here.